



Charles D. Baker, Governor  
Karyn E. Polito, Lieutenant Governor  
Stephanie Pollack, MassDOT Secretary & CEO  
Frank DePaola, General Manager  
Brian Shortsleeve, Chief Administrator



## **Fiscal and Management Control Board**

November 30, 2015  
2<sup>nd</sup> Floor, Conference Rooms 1,2,3  
Ten Park Plaza  
Boston, MA 02116

### ***MEETING MINUTES***

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**Members:** Joseph Aiello, Chair, Director Steven Poftak, Director Monica Tibbits-Nutt, Director Lisa Calise, Director Brian Lang

**Present:** Joseph Aiello, Chair, Director Steven Poftak, Director Monica Tibbits-Nutt, Director Lisa Calise, Director Brian Lang

#### **QUORUM PRESENT**

Yes

#### **OTHERS PRESENT:**

General Counsel John Englander, Chief Administrator Brian Shortsleeve, General Manager Frank DePaola and Senior Counsel to the Board, Owen Kane.

#### **PROCEEDINGS:**

##### **Call to Order by Chairman Aiello**

The Chair called the Fiscal Management and Control Board to order at 11:37 a.m.

The Chair opened up the meeting for public comment. The first speaker was Arthur Prone from the MBTA Advisory Board who spoke about the different

modes of transportation and asked the Board to revisit issuing family fares. Next was Jeremy Mendelson of Transit Matters who commented on restructuring the fare policy. The third speaker was David Santillica who commented on the fare increases, fare collection and fare evasion.

### **PROCEDURAL ITEMS**

Next was the approval of the minutes of the November 18, 2015 meeting. On motion duly made and seconded, it was;

**VOTED: to approve the minutes of November 18, 2015**

### **PRESENTATIONS/DISCUSSION**

Chief Administrator Brian Shortsleeve and General Manager Frank DePaola deferred their reports due to time constraints.

Next the Chair asked Chief Administrator Brian Shortsleeve to present the only item on the agenda, a review of the FY17 Operating Budget. Mr. Shortsleeve began his presentation by reviewing the ongoing internal efforts to reduce costs, increase own-source revenue and improving customer experience. He restated that the reason for the formation of the Fiscal and Management Control Board was to propose a balanced budget, and there were two major ways to reduce the structural deficit: one was to increase revenues and the other was to reduce expenses. Administrator Shortsleeve continued with a list of 27 immediate actions that could impact the second half of FY16 and bend the cost curve. They were divided into three categories: (1) immediate policy decisions which would reduce the second half of the FY16 structural deficit and reset the

FY17 baseline (2) policy decisions which, if enacted, would come online throughout FY17 (and in some cases, would require negotiation/agreement with third parties, and (3) policy decisions with the implementation of a timeline to be determined. Chairman Aiello suggested that going forward the Board should discuss these initiatives in detail at upcoming FMCB Meetings.

At 12:12 pm, Chairman Aiello asked for a five-minute recess to prepare for the Joint Meeting of the MassDOT Board of Directors and the Fiscal and Management Control Board.

**Documents relied upon in this meeting:**

Minutes of the November 18, 2015

Chief Administrator's Slides "Tough Choices – FY17 Structural Operating Deficit Discussion

